

Exhibit 1

THE GREAT ATLANTIC & PACIFIC TEA COMPANY, INC.
ANNOUNCES FOURTH QUARTER AND YEAR END RESULTS *Strong*
Sales Trend Continues With 4.8% Comparable Store Sales Gains
Strategic Initiatives Program on Track

MONTVALE, NJ--MARCH 16, 1999--The Great Atlantic & Pacific Tea Company, Inc. (NYSE: GAP) ("A&P") announced today fourth quarter and year end results for fiscal 1998 ended February 27, 1999.

Sales for the twelve-week quarter were \$2.43 billion versus \$2.50 billion for the corresponding thirteen-week quarter last year. Comparable store sales increased by 4.8%.

For the quarter, the Company posted a net loss of \$88.6 million or \$2.31 per share, versus the prior year's net income of \$13.4 million, or \$.35 per share. Excluding the impact of charges related to strategic initiatives under the previously announced "Project Great Renewal" and operating losses of the stores identified for closure, the Company would have earned \$7.3 million or \$.19 per share.

Fiscal 1998 sales were \$10.18 billion in fifty-two weeks, compared to \$10.26 billion in fifty-three weeks in fiscal 1997. Comparable store sales for the year were positive 1.9%.

For the year, the Company posted a net loss of \$67.2 million or \$1.75 per share, versus net income of \$63.0 million or \$1.65 per share for the fifty-three week prior year. Excluding the impact of charges related to Project Great Renewal initiatives and operating losses of affected stores for the 4th quarter, the Company would have earned \$51.3 million or \$1.34 per share.

Last year's results, for both the quarter and the year, include the benefit of an extra week, a lower reported tax rate from the Company's Canadian operations, and operating losses of the stores identified for closure.

Christian Haub, President and Chief Executive Officer, said: "I am pleased with our Company's progress in 1998, including an accelerated capital plan, improved merchandising, better operating standards, and elimination of underperforming stores and markets. Our new stores are performing well, and our position in core markets continued to improve. Progress is visible throughout the Company, culminating in the 4.8% comparable store sales gain in the fourth quarter. Our associates at all levels have shown support and enthusiasm for our change

programs. Their response gives us great confidence that A&P will perform at higher levels in 1999 and beyond."

On December 8, 1998, the Company announced a series of strategic initiatives designed to improve operating and financial performance. These initiatives, which the Company is calling "Project Great Renewal," included accelerating the new store and Food Basics conversion programs, realigning distribution functions, closing manufacturing facilities and exiting 132 underperforming stores (127 stores identified on December 8, and 5 additional stores identified at the end of the fourth quarter). The Company has already closed 66 of the exit program stores, including all stores in the Richmond Virginia market, and will complete the exit program in the next nine months.

In fiscal 1998, the company opened 46 new stores, more than any year this decade, and remodeled or expanded 65 stores. As part of its ongoing store modernization program, in addition to the exit program the Company closed or replaced 76 smaller stores. In fiscal 1999 the Company plans to open 55 new stores, and in addition recently announced an agreement to acquire 6 stores from Schwegmann's in New Orleans.

Mr. Haub commented: "The new store and capital redeployment strategies of Project Great Renewal are well underway. We are also meeting our timetable for the cost savings and loss elimination initiatives. We expect these initiatives to lead to \$90 million of annualized earnings benefits, including \$57 million in fiscal 1999."

Founded in 1859, The Great Atlantic & Pacific Tea Company, Inc. is the nation's oldest supermarket company and one of America's top ten supermarket chains. The Company operates more than 800 stores in 18 states and Canada under the following trade names: A&P, Waldbaum's, SuperFresh, Farmer Jack, Save-A-Center, Super FoodMart, Food Emporium, Kohl's, Dominion and Food Basics.

#

FOURTH QUARTER EARNINGS

(UNAUDITED) (In thousands, except share amounts and store data)

	12 WKS ENDED FEB. 27, 1999	13 WKS ENDED FEB. 28, 1998	52 WKS ENDED FEB. 27, 1999	53 WKS ENDED FEB. 28, 1998
SALES (3)	\$2,426,323	\$2,503,136	\$10,179,358	\$10,262,243
COST OF MERCHANDISE SOLD (3)	<u>(1,746,380)</u>	<u>(1,789,668)</u>	<u>(7,260,110)</u>	<u>(7,327,365)</u>
GROSS MARGIN (3)	679,943	713,468	2,919,248	2,934,878
STORE OPERATING, GENERAL AND ADMINISTRATIVE EXPENSE (4)	(702,316)	(680,608)	(2,870,486)	(2,779,619)
PROJECT GREAT RENEWAL CHARGE (5)	<u>(213,153)</u>	<u>0</u>	<u>(213,153)</u>	<u>0</u>
(LOSS) INCOME FROM OPERATIONS	(235,526)	32,860	(164,391)	155,259
INTEREST EXPENSE	(18,472)	(18,928)	(71,497)	(78,190)
INTEREST INCOME	<u>1,418</u>	<u>2,754</u>	<u>6,604</u>	<u>5,831</u>
(LOSS) INCOME BEFORE INCOME TAXES	(252,580)	16,686	(229,284)	82,900
BENEFIT (PROVISIONS) FOR INCOME TAXES	103,730	(3,328)	101,820	(19,314)
VALUATION ALLOWANCE REVERSAL BENEFIT	<u>60,300</u>	<u>0</u>	<u>60,300</u>	<u>0</u>
(LOSS) INCOME BEFORE EXTRAORDINARY ITEM	(88,550)	13,358	(67,164)	63,586
EXTRAORDINARY LOSS-DEBT EXTINGUISHMENT	<u>0</u>	<u>0</u>	<u>0</u>	<u>(544)</u>
NET (LOSS) INCOME	<u>(\$88,550)</u>	<u>\$13,358</u>	<u>(\$67,164)</u>	<u>\$63,042</u>
<u>BASIC (LOSS) EARNINGS PER SHARE: (1) (2)</u>				
(LOSS) INCOME BEFORE EXTRAORDINARY ITEM	<u>(\$2.31)</u>	\$0.35	(\$1.75)	\$1.66
EXTRAORDINARY LOSS-DEBT EXTINGUISHMENT	=	=	=	<u>(0.01)</u>
NET (LOSS) INCOME PER SHARE- BASIC (6)	<u>(\$2.31)</u>	<u>\$0.35</u>	<u>(\$1.75)</u>	<u>\$1.65</u>
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING	<u>38,308,002</u>	<u>38,251,162</u>	<u>38,293,859</u>	<u>38,249,832</u>
STORES OPERATED AT END OF QUARTER	<u>839</u>	<u>936</u>	<u>839</u>	<u>936</u>
FRANCHISED STORES SERVED END OF QUARTER	<u>55</u>	<u>52</u>	<u>55</u>	<u>52</u>

NOTES:

(1) Included in the fourth quarter ended February 27, 1999 net loss of \$88.6 million or \$2.31 per share are after-tax charges amounting to approximately \$156.2 million or \$4.07 per share relating to Project Great Renewal, partially offset by the reversal of the Canadian deferred tax asset valuation allowance amounting to \$60.3 million or \$1.57 per share. The net total of the after-tax charges amounted to approximately \$95.9 million or \$2.50 per share.

(2) Included in the 52 week period ended February 27, 1999 net loss of \$67.2 million or \$1.75 per share are after-tax charges amounting to approximately \$178.8 million or \$4.66 per share relating to Project Great Renewal and other charges, partially offset by the reversal of the Canadian deferred tax asset valuation allowance amounting to \$60.3 million or \$1.57 per share. The net total of the after-tax charges amounted to approximately \$118.5 million or \$3.09 per share.

(3) Included in sales, cost of sales and gross margin are \$150.0 million, \$124.6 million and \$25.4 million, respectively, of sales and costs relating to initiatives under Project Great Renewal for both the 12 and 52 week period ended February 27, 1999.

(4) Included in store operating, general and administrative expense are costs approximating \$77.6 million for the 12 week period and \$112.3 million for the 52 week period ended February 27, 1999 related to the Great Renewal Program.

(5) The Project Great Renewal Charge relates to write-off of fixed assets, a charge for the present value of store leases and severance.

(6) The Earnings Per Share ("EPS") calculated on a diluted basis is the same as the basic EPS.

FOURTH QUARTER EARNINGS

(UNAUDITED) (In thousands, except share amounts and store data)

	ADJUSTED (1)	<u>REPORTED</u>	ADJUSTED (1)	<u>REPORTED</u>
	12 WKS ENDED <u>FEB. 27,</u> <u>1999</u>	12 WKS ENDED <u>FEB. 27,</u> <u>1999</u>	52 WKS ENDED <u>FEB. 27,</u> <u>1999</u>	52 WKS ENDED <u>FEB. 27,</u> <u>1999</u>
SALES	\$2,276,316	\$2,426,323	\$10,029,351	\$10,179,358
GROSS MARGIN RATE	28.75%	28.02%	28.85%	28.68%
STORE OPERATING, GENERAL AND ADMINISTRATIVE EXPENSE RATE	(27.44%)	(28.95%)	(27.50%)	(28.20%)
PROJECT GREAT RENEWAL CHARGE RATE		(213,153)		(213,153)
(LOSS) INCOME FROM OPERATIONS	29,845	(235,526)	135,635	(164,391)
(LOSS) INCOME BEFORE EXTRAORDINARY ITEM	7,321	(88,550)	51,283	(67,164)
NET (LOSS) INCOME	\$7,321	(\$88,550)	\$51,283	(\$67,164)
EBITDA (2)	\$82,066		\$369,298	
<u>BASIC (LOSS) EARNINGS PER SHARE:</u>				
(LOSS) INCOME BEFORE EXTRAORDINARY ITEM	\$0.19	(\$2.31)	\$1.34	(\$1.75)
EXTRAORDINARY LOSS-DEBT EXTINGUISHMENT	\$0.00	\$0.00	\$0.00	\$0.00
NET (LOSS) INCOME PER SHARE BASIC	\$0.19	(\$2.31)	\$1.34	(\$1.75)
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING		38,308,002		38,293,859
STORES OPERATED AT END OF QUARTER		839		839
FRANCHISED STORES SERVED AT END OF QUARTER		55		55

NOTES: (1) The as adjusted amounts for the 12 and 52 weeks ended February 27, 1999, exclude the impact of charges related to the strategic initiatives under the previously announced "Project Great Renewal" and the operating losses of the stores identified for closure for the 12 weeks ended February 27, 1999. The results for the 13 and 53 weeks ended February 28, 1998 include the benefit of an extra week, lower reported tax rate from the Company's Canadian operations and operating losses of the stores identified for closure.

(2) EBITDA represents Earnings Before Interest, Taxes, Depreciation and Amortization. The EBITDA for the 12 and 52 week periods ended February 27, 1999 exclude the costs resulting from the Company's Great Renewal Program, other costs and the losses for the 12 week period ended February 27, 1999 of the stores identified for closure.

Exhibit 2

Extracts From The Great Atlantic and Pacific Tea Company's Form-10K for 1998

Extract 1 From "SUMMARY OF QUARTERLY RESULTS"

(Dollars in thousands, except per share data)	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Total Year
1998					
Sales	\$3,078,386	\$2,330,249	\$2,344,400	\$2,426,323	\$10,179,358
Gross margin	886,313	673,278	679,714	679,943	2,919,248
Depreciation and amortization	72,194	54,167	55,081	52,221	233,663
Income (loss) from operations	44,231	28,653	(1,749)	(235,526)	(164,391)
Interest expense	(21,032)	(15,781)	(16,212)	(18,472)	(71,497)
Net income (loss)	19,169	10,951	(8,734)	(88,550)	(67,164)
Per share data:					
Net income (loss) - basic and diluted	.50	.29	(.23)	(2.31)	(1.75)
Cash dividends	.10	.10	.10	.10	.40
Market price:					
High	34.25	33.63	27.63	34.00	
Low	29.63	23.56	22.13	25.43	
Number of stores at end of period	919	913	907	839	
Number of franchised stores served at end of period	53	53	55	55	

Extract 2 From "NOTES TO CONSOLIDATED FINANCIAL STATEMENTS"

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

STORE AND FACILITIES EXIT COSTS

In May 1998, the Company named a sole Chief Executive Officer of the Company. Following such announcement, the Company initiated a vigorous assessment of all aspects of its business operations in order to identify the factors that were impacting the performance of the Company.

As a result of the above assessment, in the third quarter of fiscal 1998, the Company decided to exit two warehouse facilities, a coffee plant and a bakery plant in Canada. In connection with the exit plan, the Company recorded a charge of approximately \$11 million which is included in "Store operating, general and administrative expense" in the accompanying Statement of Operations. The \$11 million charge was comprised of \$7 million of severance, \$3 million of facilities occupancy costs for the period subsequent to closure and \$1 million to write-down the facilities to their estimated fair value. The Company has paid \$3 million of the severance cost as of February 27, 1999, and expects the remainder to be paid by the end of fiscal 1999. As of February 27, 1999, the Company has incurred \$0.3 million of occupancy costs.

At February 27, 1999, the Company had closed and terminated operations with respect to the warehouses and the coffee plant. The volume associated with the two warehouses has been transferred to other warehouses in close geographic proximity. Further, the manufacturing processes of the coffee plant have been transferred to the Company's remaining coffee processing facility. The processing associated with the Canadian bakery has been outsourced effective January 1999.

In addition, on December 8, 1998, the Company's Board of Directors approved a plan which included the exit of 127 underperforming stores

throughout the United States and Canada and the disposal of two other properties. Included in the 127 stores are 31 stores representing the entire Richmond, Virginia market. Further on January 28, 1999, the Board of Directors approved the closure of five additional underperforming stores. In connection with the Company's plan to exit these 132 stores and the write-down of two properties, the Company recorded a fourth quarter charge of approximately \$215 million. This \$215 million charge was comprised of \$8 million of severance, \$1 million of facilities occupancy costs, \$114 million of store occupancy costs, which principally relates to the present value of future lease obligations, net of anticipated sublease recoveries, which extend through fiscal 2028, an \$83 million write-down of store fixed assets and a \$9 million write-down to estimated fair value of the two properties which are held for sale. To the extent fixed assets included in those stores identified for closure could be utilized in other continuing store locations, the Company has or will transfer such assets to those continuing stores. To the extent such fixed assets cannot be transferred, the Company will scrap such fixed assets and accordingly, the write-down was calculated utilizing an estimated scrap value. This fourth quarter charge of \$215 million was reduced by approximately \$2 million due to changes in estimates of pension withdrawal liabilities and fixed asset write-downs from the time the original charge was recorded. The net charge of \$213 million is included in "Store operating, general and administrative expense" in the accompanying Statement of Operations. The Company has paid \$1 million of the severance costs as of February 27, 1999 and expects the remainder to be paid by May 2000. In addition, the Company also paid \$1 million of store occupancy costs since the date of closure of the 66 stores closed as of February 27, 1999. The total severance charge of approximately \$15 million resulted from the termination of 1,273 employees.

The following tabular reconciliation summarizes the activity related to the aforementioned third quarter charges of \$11 million and the fourth quarter charges of \$215 million.

Dollars in thousands	Original Charge	Utilization	Addition (1)	Adjustment (2)	Reserve Balance at Feb. 27, 1999
Store Occupancy	\$113,732	\$ (1,100)	\$1,900	\$ -	\$114,532
Fixed Assets	93,355	(92,639)	-	(716)	-
Severance and benefits	15,102	(3,794)	-	(1,242)	10,066
Facilities occupancy	4,018	(311)	-	331	4,038
Total	\$226,207	\$(97,844)	\$1,900	\$(1,627)	\$128,636
	=====	=====	=====	=====	=====

(1) The addition represents an increase to the store occupancy reserve for the present value interest accrued.

(2) The adjustment represents changes in estimates from the original date the respective charges were recorded. The adjustment to severance and benefits relates to a change in the estimate of the calculated pension withdrawal liability.

As of February 27, 1999, the Company has closed 66 of the 132 stores identified, including all 31 stores in the Richmond, Virginia market. The remaining 66 stores will be closed over the next three quarters of fiscal 1999.

At February 27, 1999, \$45.4 million of the reserve is included in "Other accruals" and \$83.2 million is included in "Other non-current liabilities" in the accompanying consolidated balance sheet.

Based upon current available information, Management evaluated the reserve balance as of February 27, 1999 and has concluded that it is adequate.

Included in the accompanying statement of operations are the operating results of the 132 underperforming stores which the Company is exiting. The operating results of such stores are as follows:

(Dollars in thousands)	Fiscal 1998	Fiscal 1997	Fiscal 1996
------------------------	-------------	-------------	-------------

-----		-----	-----
Sales	\$788,014	\$928,671	\$1,000,364
	=====	=====	=====
Operating Loss	\$(57,462)	\$(34,448)	\$ (14,543)
	=====	=====	=====

Exhibit 3

Intel Third Quarter Revenue \$7.3 Billion, Up 9%

Earnings excluding acquisition-related costs* \$0.55 per share, up 22% EPS \$0.42, down 5%

Intel Investor Relations Web site: www.intc.com
Q3 earnings announcement call live on Web site at 2:30 p.m. PDT
Conference call replay number (719-457-0820); access # 750229
Replays available shortly after end of conference call through Oct 15th

SANTA CLARA, Calif., October 12, 1999 - Intel Corporation announced third quarter revenue of \$7.3 billion, up 9 percent from third quarter 1998 revenue of \$6.7 billion. Third quarter revenue includes post-acquisition revenue of companies acquired in the third quarter. Third quarter revenue was up 9 percent from second quarter 1999 revenue which was also \$6.7 billion. The company said that shipments of microprocessors, chipsets, and flash memory all grew substantially to new records during the quarter.

Net income excluding acquisition-related costs was \$1.9 billion in the third quarter, up 21 percent from the third quarter of 1998 and up 7 percent sequentially. Third quarter earnings excluding acquisition-related costs were \$0.55 per share, an increase of 22 percent from \$0.45 in the third quarter of 1998, and up 6 percent sequentially.

Including acquisition-related costs in accordance with generally accepted accounting principles, net income was \$1.5 billion, down 6 percent from third quarter 1998 and down 17 percent sequentially. Earnings per share were \$0.42, down 5 percent from \$0.44 in the third quarter of 1998 and down 18 percent sequentially.

Acquisition-related costs in the third quarter consisted of \$333 million in one-time charges for purchased in-process research and development and \$121 million of amortization of goodwill and other acquisition-related intangibles. Effective with this earnings release, the amortization of goodwill and other acquisition-related intangibles is shown separately and prior periods' amounts are reclassified to be consistent with the current basis of presentation. These costs were formerly included in cost of sales.

"Our microprocessor business was solid during the quarter," said [Craig R. Barrett](#), president and chief executive officer. "Revenues were up, units grew substantially to a new record, and we introduced a large number of new products across all market segments."

"We look forward to seasonally strong business in the fourth quarter," Barrett continued. "We will aggressively ramp our high performance family of Pentium® III microprocessors on 0.18 micron process technology. At the same time, we are accelerating our new business activities in networking, communications products, and online services, as illustrated by the number of acquisitions made in the third quarter."

During the quarter Intel acquired four companies: Dialogic Corporation; Level One Communications; Softcom Microsystems, Inc.; and NetBoost Corporation. These acquisitions were valued at over \$3 billion in total and significantly strengthen Intel's networking and communications product offerings. Substantially all of acquisition-related costs for the third quarter are related to these four acquisitions.

During the quarter, the company paid its quarterly cash dividend of \$0.03 per share. The dividend was paid on September 1, 1999, to stockholders of record on August 7, 1999. Intel has paid a regular quarterly cash dividend for seven years.

During the quarter, the company repurchased a total of 12.8 million shares of common stock, at a cost of \$911 million, under an ongoing program. Since the program began in 1990, the company has repurchased 647.4 million shares at a total cost of \$17.3 billion.

BUSINESS OUTLOOK

The following statements are based on current expectations. These statements are forward-looking, and actual results may differ materially. These statements do not include the potential impact of any mergers or acquisitions that may be completed after September 25, 1999.

** The company expects revenue for the fourth quarter of 1999 to be up from third quarter revenue of \$7.3 billion.

** Gross margin percentage in the fourth quarter of 1999 is expected to be up a couple points from the third quarter. In the short term, Intel's gross margin percentage varies primarily with revenue levels and product mix as well as changes in unit costs.

** Expenses (R&D, excluding in-process R&D, plus MG&A) in the fourth quarter of 1999 are expected to be approximately 9 to 12 percent higher than third quarter expenses of \$1.8 billion, primarily due to higher seasonal spending on advertising and marketing and a full quarter of expenses from companies acquired during the third quarter. Expenses are dependent in part on the level of revenue.

** R&D spending, excluding in-process R&D, is expected to be approximately \$3.1 billion for the full year 1999, up slightly from previous guidance of \$3.0 billion primarily due to R&D spending of companies Intel acquired during the quarter.

** The company expects interest and other income for the fourth quarter of 1999 to be approximately \$280 million, depending on interest rates, cash balances, the company's ability to realize expected gains, and assuming no unanticipated items.

** The tax rate for the fourth quarter is expected to be approximately 33 percent, excluding the impact of acquisition-related costs from both prior and potential future mergers or acquisitions.

** Capital spending for 1999 is now expected to be approximately \$3.3 billion, up from previous guidance of \$3.0 billion, due primarily to capital spending of the companies Intel acquired during the third quarter and the earlier than expected capital ramp of Intel Online Services.

** Depreciation for the fourth quarter of 1999 is expected to be approximately \$830 million.

** Amortization of goodwill and other acquisition-related intangibles is expected to be approximately \$185 million in the fourth quarter.

*Acquisition-related costs consist of one-time write-offs of purchased in-process research and development and the ongoing amortization of goodwill and other acquisition-related intangibles. Other acquisition-related intangibles include, for example, the value of the acquired companies' developed technology, trademarks and workforce-in-place. Earnings excluding acquisition-related costs differ from earnings presented according to generally accepted accounting principles because they exclude these costs.

INTEL CORPORATION
CONSOLIDATED SUMMARY INCOME STATEMENT DATA
(In millions, except per share amounts)

	<u>Three Months</u>		<u>Nine Months</u>	
	<u>Ended</u>		<u>Ended</u>	
	<u>Sep. 25.</u>	<u>Sep. 26.</u>	<u>Sep. 25.</u>	<u>Sept. 26.</u>
	<u>1999</u>	<u>1998</u>	<u>1999</u>	<u>1998</u>
NET REVENUE	<u>\$ 7,328</u>	<u>\$ 6,731</u>	<u>\$ 21,177</u>	<u>\$ 18,659</u>
Cost of sales	3,026	3,176	8,660	8,928
Research and development	840	617	2,234	1,835
Marketing, general and administrative	952	766	2,767	2,148
Amortization of goodwill and other acquisition-related intangibles	121	16	170	40
Purchased in-process research and development	<u>333</u>	-	<u>333</u>	<u>165</u>
Operating costs and expenses	<u>5,272</u>	<u>4,575</u>	<u>14,164</u>	<u>13,116</u>
OPERATING INCOME	2,056	2,156	7,013	5,543
Interest and other	<u>316</u>	<u>170</u>	<u>953</u>	<u>514</u>
INCOME BEFORE TAXES	2,372	2,326	7,966	6,057
Income taxes	<u>914</u>	<u>767</u>	<u>2,760</u>	<u>2,053</u>
NET INCOME	<u>\$ 1,458</u>	<u>\$ 1,559</u>	<u>\$ 5,206</u>	<u>\$ 4,004</u>
BASIC EARNINGS PER SHARE	<u>\$ 0.44</u>	<u>\$ 0.46</u>	<u>\$ 1.57</u>	<u>\$ 1.20</u>
DILUTED EARNINGS PER SHARE	<u>\$ 0.42</u>	<u>\$ 0.44</u>	<u>\$ 1.50</u>	<u>\$ 1.13</u>
COMMON SHARES OUTSTANDING	3,325	3,355	3,320	3,339
COMMON SHARES ASSUMING DILUTION	3,472	3,505	3,465	3,530

Note: Certain prior period amounts have been reclassified to conform with the current presentation.

PRO FORMA INFORMATION EXCLUDING ACQUISITION-RELATED COSTS

The following pro forma supplemental information excludes the effect of amortization of goodwill and other acquisition-related intangibles as well as in-process research and development. As these acquisition-related costs are substantially all non-deductible for income tax purposes, the only change to the tax provision in arriving at the pro forma net income is a small increase for the impact of deferred taxes related to the amortization of identifiable intangibles. This pro forma information is not prepared in accordance with generally accepted accounting principles.

	<u>Three Months</u> <u>Ended</u>		<u>Nine Months</u> <u>Ended</u>	
	<u>Sep. 25,</u> <u>1999</u>	<u>Sep. 26,</u> <u>1998</u>	<u>Sep. 25,</u> <u>1999</u>	<u>Sept. 26,</u> <u>1998</u>
Pro forma operating costs and expenses	\$ 4,818	\$ 4,559	\$ 13,661	\$ 12,911
Pro forma operating income	\$ 2,510	\$ 2,172	\$ 7,516	\$ 5,748
Net income excluding acquisition-related costs	\$ 1,904	\$ 1,575	\$ 5,701	\$ 4,209
Basic earnings per share excluding acquisition-related costs	\$ 0.57	\$ 0.47	\$ 1.72	\$ 1.26
Diluted earnings per share excluding acquisition-related costs	\$ 0.55	\$ 0.45	\$ 1.65	\$ 1.19
